

<b>Meeting Name:</b>	Health and Wellbeing Board
<b>Date:</b>	14 November 2024
<b>Report title:</b>	Partnership Southwark Health and Care Plan refresh of strategic priorities
<b>Ward(s) or groups affected:</b>	All
<b>Classification:</b>	Open
<b>Reason for lateness (if applicable):</b>	Not applicable
<b>From:</b>	Rebecca Jarvis, Director of Partnership Delivery and Sustainability (Southwark)

## **RECOMMENDATION(S)**

1. That The Health and Wellbeing Board notes the five refreshed strategic priorities of the Partnership Southwark Health and Care Plan and the work underway to develop delivery plans for each priority.

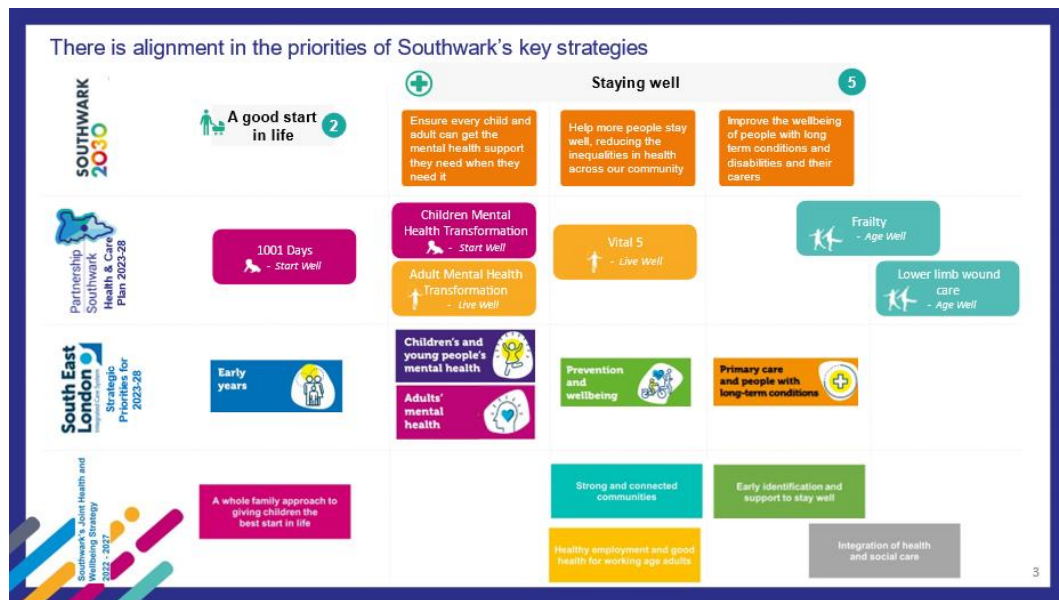
## **BACKGROUND INFORMATION**

2. The Partnership Southwark Health and Care Plan was approved on 6 July 2023 and sets out the priorities for the Local Care Partnership over five years. The plan was informed by public engagement work by all partners, and aligns with partner plans and priorities such as the Health and Wellbeing Strategy of Southwark Council and the Forward View of NHS South East London.
3. A one year review was carried out in August 2024 which identified that although there had been some significant areas of success, the plan covered numerous actions which were difficult to resource effectively, keep track of and demonstrate impact. As such, the Partnership Southwark Strategic Board agreed to undertake a refresh of the strategic priorities with the aim of reducing the number of priorities and actions and to direct resource at the areas where there could be the biggest impact by working in partnership.
4. The purpose of this report is to provide an update on the work underway to refresh the strategic priorities and develop plans to support delivery of these priorities for the next 12-18 months.

## **KEY ISSUES FOR CONSIDERATION**

5. The relevant strategic plans and strategies of Southwark Council and the Southeast London Integrated Care Board were reviewed, including the Joint Health and Wellbeing Strategy and Southwark 2030. It was identified that there is commonality of priorities across the plans and strategies and strong

alignment with the Partnership Southwark 'Wells' structure (Start Well, Live Well, Age and Care Well).



6. Consideration was also given to the national context, specifically The Next Steps for Integrating Primary Care – The Fuller Stocktake Report, the Labour Party manifesto and the King’s Speech. The findings from the Darzi investigation had not been published at the time of the review although the priorities proposed support the recommendations of the review.
7. A workshop was held with the Partnership Southwark Strategic Board members to agree areas where there could be a greater impact by working in partnership. This resulted in five strategic priorities being proposed:



8. There is strong alignment of these strategic priorities with the priority areas outlined in the Joint Health and Wellbeing strategy:

Joint Health and Wellbeing Strategy	Partnership Southwark Health and Care Plan Priorities				
	Children and Young Peoples Mental Health	Adult Mental Health	Prevention and Health Inequalities	Integrated Frailty Pathway	Integrated Neighbourhood Teams
A whole family approach to giving children the best start in life	✓		✓		✓
Healthy employment and good health for working age adults		✓	✓		✓
Early identification and support to stay well		✓	✓	✓	✓
Strong and connected communities	✓	✓	✓	✓	✓
Integration of health and social care		✓	✓	✓	✓

9. For each strategic priority, teams have come together to review existing work programmes and identify areas of focus to develop delivery plans for each priority area for the coming 12-18 months. Using existing forums such as the Wells groups and bespoke workshops, they have been asked to:
- Agree an ‘ambition statement’ to describe what will be different for Southwark residents in three years’ time
  - Agree a set of outcome measures to monitor and demonstrate progress
  - Develop a delivery plan which describes the activities to be undertaken with timeframes
- This work is currently in development and will be finalised by January 2025.
10. It’s important to note that although prevention and health inequalities and integrated neighbourhood teams are standalone priorities, these are themes which are relevant to all five priorities and need to be considered when developing plans in all priority areas.
11. The priorities will be delivered through the ‘Wells’ structure, recognising that there are wider programmes of work underway in each of the Wells themes. The Drive, Sponsor, Observe framework is being used to help determine how the programmes of work should be resourced, for example:
- Drive - Partnership Southwark actively steers key activities, with dedicated resource, to ensure progress and delivery of outcomes. Teams will **drive** the delivery of the strategic priorities with dedicated resource from the Partnership Southwark delivery team.
  - Sponsor - Partnership Southwark formally endorses the initiative, with potential opportunities for funding support
  - Observe - Partnership Southwark takes a supportive interest in initiatives of high relevance, being delivered in other parts of the system.

### Policy framework implications

12. The Partnership Southwark Health and Care Plan supports delivery of relevant areas of the Joint Health and Wellbeing Plan and Southwark 2030.

## **Community, equalities (including socio-economic) and health impacts**

### **Community impact statement**

13. Community engagement in development of key strategic documents which informed selection of Partnership Southwark strategic priorities.

### **Equalities (including socio-economic) impact statement**

14. Reducing inequalities is one of the five strategic priorities of the Health and Care Plan and is a key component across all priorities. When developing delivery plans for each of the priority areas, consideration is being given to how to work with different population groups to reduce health inequalities. This includes the protected characteristics outlined in the Equality Act 2010, along with other factors such as socio-economic status.

### **Health impact statement**

15. The Partnership Southwark Health and Care Plan is designed to improve the health outcomes of the population of Southwark.

### **Climate change implications**

16. The Partnership Southwark health and care plan aims to reduce the environmental impact of health and care services in the Borough by reducing activity (for example reducing the need for carbon intensive health and care services by preventing ill-health and/or the need for more intensive services) and reducing the impact of health and care activities such as through use of low carbon alternatives and the elimination of waste.

### **Resource implications**

17. Delivery of the Health and Care Plan priorities will be resourced from the Partnership Southwark delivery team and Clinical and Care Professional Leads (CCPLs). There is an expectation that partners will play an active role in the delivery of activities within their area of expertise.

### **Consultation**

18. The delivery plans for each priority area are being developed with the engagement of key stakeholders across the Local Care Partnership. Programme leads will ensure that partners and residents are engaged in the delivery of these plans and any new services or solutions are co-produced.

## **SUPPLEMENTARY ADVICE FROM OTHER OFFICERS**

### **Assistant Chief Executive, Governance and Assurance**

19. None sought

## Strategic Director of Resources

20. None sought

## Other officers

21. This report is for noting, and no advice has been sought from other officers.

## BACKGROUND DOCUMENTS

Background Papers	Held At	Contact
Southwark Joint Health and Wellbeing Strategy 2022-2027	Public Health Southwark Council 160 Tooley Street SE1 2QH	Public Health 020 7525 5000
<a href="#">Southwark's Joint Health &amp; Wellbeing Strategy 2022-27</a>		
Southwark 2030	Strategy & Communications Southwark Council 160 Tooley Street SE1 2QH	Strategy and Policy Manager 020 7525 5000
<a href="#">Southwark Council - Agenda for Cabinet, Monday 22 July 2024, Item 9 - Southwark 2030</a>		
Southeast London Integrated Care System Strategic Priorities 2023-28	South London ICS 160 Tooley Street London SE1 2TZ	<a href="mailto:contactus@selondonics.nhs.uk">contactus@selondonics.nhs.uk</a>
<a href="#">Integrated Care Strategic Priorities for 2023-28</a>		
The Next Steps for Integrating Primary Care – The Fuller Stocktake Report (2022)	NHS England	<a href="mailto:england.contactus@nhs.net">england.contactus@nhs.net</a>
<a href="#">NHS England » Next steps for integrating primary care: Fuller stocktake report</a>		
Independent Investigation of the National Health Service in England (Lord Darzi, Sept 2024)	Department of Health and Social Care	<a href="mailto:darzi2024evidence@dhsc.gov.uk">darzi2024evidence@dhsc.gov.uk</a>
<a href="#">Independent Investigation of the National Health Service in England</a>		

## AUDIT TRAIL

*This section must be included in all reports.*

<b>Lead Officer</b>	Darren Summers, Strategic Director for Integrated Care & Health (NHS South East London Integrated Care)	
<b>Report Author</b>	Rebecca Jarvis, Director of Partnership Delivery and Sustainability	
<b>Version</b>	Final	
<b>Dated</b>	01/11/2024	
<b>Key Decision?</b>	No	
<b>CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER</b>		
<b>Officer Title</b>	<b>Comments Sought</b>	<b>Comments Included</b>
Assistant Chief Executive, Governance and Assurance	No	No
Strategic Director of Resources	No	No
<b>Cabinet Member</b>	No	No
<b>Date final report sent to Constitutional Team</b>		1 November 2024